

# South Broward Hospital District

## BOARD OF COMMISSIONERS

**Elizabeth Justen**, *Chairwoman* • **Steven Harvey**, *Vice Chairman* • **Douglas A. Harrison**, *Secretary Treasurer*  
**Brad Friedman** • **Violet N. Lowrey** • **Laura Raybin Miller** • **Diana L. Taub**  
**Shane S. Strum**, *Interim President and Chief Executive Officer*

## MINUTES

### REGULAR MEETING OF THE BOARD OF COMMISSIONERS OF THE SOUTH BROWARD HOSPITAL DISTRICT INCLUDING REPRESENTATIVES OF THE MEDICAL STAFF OF EACH OF ITS HOSPITALS

**March 26, 2026**

A Regular Meeting of the Board of Commissioners of the South Broward Hospital District (S.B.H.D.) was held in person, and by video and telephone conference, on Thursday, March 26, 2026, at 5:30 p.m., in the Perry Board Room, 3111 Stirling Road, Hollywood, Florida, 33312.

#### **1. CALL TO ORDER / NOTICE**

There being a physical quorum present, Chairwoman Justen called the meeting to order at 5:30 p.m. and confirmed for the record that the meeting had been duly noticed.

#### **2. ROLL CALL**

*Present:*

Commissioner Brad Friedman
Commissioner Violet N. Lowrey
Commissioner Laura Raybin Miller (via WebEx)
Commissioner Diana L. Taub
Secretary Treasurer Douglas A. Harrison
Vice Chairman Steven Harvey
Chairwoman Elizabeth Justen

#### *Executive Leadership*

*Present:*

Shane Strum	Interim President and Chief Executive Officer
Alan Whaley	Interim Chief Operating Officer
Linda Epstein	Interim General Counsel
Irfan Mirza	Interim Chief Financial Officer

#### **3. PLEDGE OF ALLEGIANCE**

At the request of Chairwoman Justen, Commissioner Friedman led the Pledge of Allegiance.

#### **4. PUBLIC COMMENTS**

Chairwoman Justen opened the floor for public comments.

Three members of the public; Mr. William Swan, Mr. Howard Gilden, and Ms. Michele Swan, who all live close to Memorial Regional Hospital, spoke of their dissatisfaction with the construction work taking place at the hospital.

## MEMORIAL HEALTHCARE SYSTEM

MEMORIAL REGIONAL HOSPITAL • MEMORIAL REGIONAL HOSPITAL SOUTH • JOE DIMAGGIO CHILDREN'S HOSPITAL  
MEMORIAL HOSPITAL WEST • MEMORIAL HOSPITAL MIRAMAR • MEMORIAL HOSPITAL PEMBROKE • MEMORIAL MANOR

## 5. APPROVAL OF MINUTES

5.1 Regular Board Meeting Held on February 26, 2026.

5.1.1 Request Board Approval of the Minutes of the Regular Board Meeting Held on February 26, 2026.

Without objection, Chairwoman Justen approved the Minutes of the Regular Board Meeting dated February 26, 2026.

Motion *carried* without dissent.

## 6. MEDICAL STAFF EXECUTIVE COMMITTEE REPORTS

6.1 Report from the President of the Medical Staff, Memorial Regional Hospital, Memorial Regional Hospital South, and Joe DiMaggio Children's Hospital; Maria Gutierrez, M.D., in the absence of Nigel Spier, M.D.

6.2 Report from the Chief of Staff, Memorial Hospital West, Fausto De La Cruz, M.D.

6.3 Report from the Chief of Staff, Memorial Hospital Miramar, Alvaro Visbal-Ventura, M.D.

6.4 Report from the Chief of Staff, Memorial Hospital Pembroke; Narendra Upadhyaya, M.D.

6.5 Request Board Approval of the Medical Executive Committee Reports Regarding Recommendations for Appointments, Advancements, etc.

Secretary Treasurer Harrison *moved, seconded* by Commissioner Friedman, that:

***THE BOARD OF COMMISSIONERS APPROVES THE MEDICAL EXECUTIVE COMMITTEE REPORTS REGARDING RECOMMENDATIONS FOR APPOINTMENTS, ADVANCEMENTS, ETC., FOR MEMORIAL REGIONAL HOSPITAL, MEMORIAL REGIONAL HOSPITAL SOUTH, JOE DIMAGGIO CHILDREN'S HOSPITAL, MEMORIAL HOSPITAL WEST, MEMORIAL HOSPITAL MIRAMAR, AND MEMORIAL HOSPITAL PEMBROKE.***

Motion *carried* unanimously.

## 7. CONSENT AGENDA

7.1 Approval of a New Physician Employment Agreement with Amanda Porro, M.D. - Associate Program Director and Clinic Director of the Pediatric Residency Program.

7.2 Approval of a Renewal Physician Employment Agreement with Jesus Fabregas, M.D. - Hematology Oncology.

7.3 Approval of a Renewal Physician Employment Agreement with Demetrio Castillo, M.D. - Cardiology - Electrophysiology.

7.4 Approval of a Renewal Physician Employment Agreement with Michael Jofe, M.D. - Pediatric Orthopedics – Chief, Division of Pediatric Orthopedics.

7.5 Approval of a Renewal Physician Employment Agreement with Randolph Cohen, M.D. – Pediatric Orthopedics.

7.6 Approval of a Renewal Physician Employment Agreement with Steven Storer, M.D. – Pediatric Orthopedics.

7.7 Approval of a Renewal Physician Employment Agreement with Jeremy Frank, M.D. – Pediatric Orthopedics.

- 7.8 Approval of a Renewal Physician Employment Agreement with Neal McNerney, M.D. – Pediatric Orthopedics.
- 7.9 Approval of a Renewal Physician Employment Agreement with Eric Eisner, M.D. – Pediatric Orthopedics.
- 7.10 Approval of a Renewal Physician Employment Agreement with Jorge Ruiz, M.D. – Medical Director, Geriatric Medicine.
- 7.11 Approval of a Renewal Physician Employment Agreement with Lance Cohen, M.D. – Medical Director, Cystic Fibrosis.
- 7.12 Approval of a Renewal Physician Employment Agreement with Adam Magin, M.D. – Cystic Fibrosis.
- 7.13 Approval of a Renewal Physician Employment Agreement with Luis Alvarez, M.D. – Cystic Fibrosis.
- 7.14 Approval of the Actuarial Report – Retirement Plan for Employees of the South Broward Hospital District.
- 7.15 Approval of the Edits to the Operating Funds SIOP Policy, which Includes a Proposed Increase in the Equity Allocation Target to 40% and the Addition of a 6% Allocation to Liquid Real Assets.
- 7.16 Approval of the Financial Reports for the Month of February 2026.
- 7.17 Approval of a Two-Year Extension under the NEPC Investment Advisory Agreement to Ensure Continuity of NEPC’s Investment Advisory Services through June 30, 2028.
- 7.18 Approval of Resolution No. 522 – Joe DiMaggio Children’s Hospital’s Application to the American College of Surgeons’ (ACS) Children’s Surgery Verification Program to Verify Joe DiMaggio Children’s Hospital as an ACS Level 1 Children’s Surgical Center.
- 7.19 Approval, upon Completion of Due Diligence, to Enter into a Purchase and Sales Agreement for Real Property for the Venture Corporate Center in Hollywood, Florida, for a Purchase Price not to Exceed \$70.5M.

Vice Chairman Harvey *moved, seconded* by Secretary Treasurer Harrison, that:

***THE BOARD OF COMMISSIONERS APPROVES ITEMS 7.1 THROUGH 7.19  
ON THE CONSENT AGENDA.***

Motion *carried* unanimously.

## **8. FINANCIAL REPORT**

Mr. Irfan Mirza, Interim Chief Financial Officer, presented the financial reports for the month of February 2026. These were approved by the Board under the Consent Agenda above.

## **9. PRESIDENT AND CHIEF EXECUTIVE OFFICER REPORT**

Mr. Shane Strum began by giving an update on the recent LDI Spring Session.

Mr. Strum then listed achievements across the System, noting the following: Memorial Cancer Institute has again been designated a Florida Cancer Center of Excellence; one of only six cancer centers in the state to receive this distinction; Memorial has launched its new Medical Assistant Academy, with 24 individuals selected to undertake training; and, the completion of Memorial Regional Hospital’s Emergency Department renovation.

Since the start of the fiscal year 2026, Memorial has had over 1.6 million patient encounters, which is a 1.41% increase over the prior year. Other things of note included Memorial Hospital Pembroke launching its Outpatient Pharmacy “Meds to Beds” Program, resulting in a 44% increase in its weekly prescriptions.

Mr. Strum recognized several staff for their service and achievements. LaKeeya Tucker, D.O., has been appointed Chief Medical Officer of Memorial Hospital Miramar and Memorial Hospital Pembroke. Dr. Tucker was introduced to the Board by Paul Entler, D.O., Senior Vice President and Chief Quality and Patient Safety Officer, and Dr. Tucker gave the Board an overview of her history. Ms. Katherine Wong has been appointed Chief Financial Officer of Memorial Regional Hospital and Joe DiMaggio Children’s Hospital. Over 780 Memorial staff took part in the 2026 Broward Heart Walk.

Details of finance and growth were given, including a 7.3% net patient revenue over the prior year for the System.

Finally, a video of various news reports was shown, showcasing Memorial’s strengths throughout the System.

**10. COMMISSIONERS’ COMMENTS**

Closing comments were given by the Commissioners.

**11. NEXT BOARD OF COMMISSIONERS’ MEETING**

11.1 The next regularly scheduled Board of Commissioners’ Meeting will be held on Wednesday, April 22, 2026, at 5:30 p.m., in the Perry Board Room, 3111 Stirling Road, Hollywood, Florida 33312.

Chairwoman Justen confirmed the next regularly scheduled Board of Commissioners’ Meeting will be held on Wednesday, April 22, 2026, at 5:30 p.m., in the Perry Board Room, 3111 Stirling Road, Hollywood, Florida 33312.

**12. ADJOURNMENT**

There being no further business on the agenda, Chairwoman Justen adjourned the meeting at 6:25 p.m.

**THE BOARD OF COMMISSIONERS OF THE SOUTH BROWARD HOSPITAL DISTRICT**



BY: \_\_\_\_\_  
Elizabeth Justen, Chairwoman



ATTEST: \_\_\_\_\_  
Douglas Harrison, Secretary Treasurer